Clips used with Kevin Flaherty

September 20, 2006 JURY TRIAL - DAY SIX

PG. 7 (Flaherty 11/03 @ PG. 109)

- Q. Does Mack attempt to discourage its dealer from selling to customers located outside their area of responsibility?

 A. Yes.
- 0 (=1 | ... 11 (02 @ 50 110)

PG. 8 (Flaherty 11/03 @ PG. 119)

Q. And you gave me some reasons why you did
24 not encourage that. Have you ever attempted to

00120:01 suggest, sir, to a Mack dealer that he should not 02 sell outside his area of responsibility?

O3

A. Well, I am sure over the last few years
O4 that I have discouraged a number of dealers from
O5 selling outside of their territory and taking care

06 of their own.

PG. 9 (Flaherty 11/03 @ PG. 120)

Q. And do you, sir, instruct your regional vice presidents that they should discourage their dealers from selling outside their territories?

A. I would say our regional vice presidents have been instructed to or guided that we should not encourage outside the AOR.

PG. 10 (Flaherty 11/03 @ PG. 124)

Q. And if each dealer stayed within his area of responsibility we wouldn't have that competition on price, would we?

A. Hypothetically, yes.

PG. 12 (Flaherty 11/03 @ PG. 110)

Q. But you as the senior vice president of sales are not in favor of it? Is that what you are saying?

A. I would prefer -- I see little value for

10 the network.

PG. 61 (Flaherty 11/03 @ PG. 99)

17 Q. And can you think of any year, sir, where 18 the volume discounts offered to -- by Mack to its 19 fleet customers and national accounts have been 20 offered to the dealers on a chain-wide basis? 21 A. Chain-wide basis, no.

PG. 73 (Flaherty 11/03 @ PG. 204)

11 Q. You didn't think it all, sir, about what 12 the effect of giving this level of discounts to Mr. 13 Yacobozzi and Mr. Howard would have on other Mack 14 dealers? 15 A. I felt that it would be the driving force

15 A. I felt that it would be the driving force 16 to get us the -- to get some share in a competitive Page 1

market was the driving issue here.
Q. So you didn't think about what effect if any it would have on other Mack dealers?
A. No, I did not. 17 19 20 PG. 82 (Flaherty 11/03 @ PG. 165) That meeting -- I will rephrase your question to save the objection -- where you said to the dealers look around the room. Some of you won't be here in a couple years? Words to that 23 effect? Words to that effect. PG. 97 (Flaherty 11/03 @ PG. 183) Now, as part of the -- I asked you about Network 2000. Let me ask you about the after the 00184:01 Volvo acquisition whether the discussions that related to the integrated network has Toledo Mack ever been mentioned or discussed as a potential 02 03 candidate for the integration as part of the Volvo/Mack integration?

A. Not by itself, no.
Q. As part of a number?
A. As part of a number of Ohio dealers, yes. 04 05 06 07 08